

MEMORANDUM FOR: Deputy to the DCI for National Intelligence
Programs Evaluation

ATTENTION: Chairman, TOD Committee


SUBJECT: TOD Phase II Data Submission

1. This is to confirm that all CIA TOD entity reports for TOD Phase II have been completed and submitted to your staff per prior arrangements between the TOD Committee and the CIA TOD representative.

2. Based on our experience in implementing TOD Phase II within CIA, I wish to share with you certain concerns for the future with respect to a possible running of TOD Phase III in late 1969 or early 1970:

a. Target area data requirements should be included within the next CIA Program Call when the latter is issued by O/PPB in late October 1969. A key rationale for distributing resources to geographic target areas and target subjects is to enable operating management to benefit from the program insights afforded thereby while the program is still in a formulation and initial review phase. The separate TOD Phase II Call, issued in January 1969 after the October 1968 CIA Program Call, did not allow CIA Directorate managers to use the TOD inputs for this immediate purpose and required considerable retracing of steps. I recognize the difficulties in achieving intelligence community agreement on the TOD structure and related usage, but I hope that by late September 1969, if TOD will be continued, that TOD Phase III requirements will be sufficiently firm to be included in the October 1969 CIA Program Call.

b. The differences between TOD and CIA program structures and other related requirements have also created some difficulties for CIA Directorate managers and reporting entities in responding to both structures. We understand that the program structures probably will not, and need not, ever be exactly the same; however, I hope that it will be possible to minimize such differences before TOD Phase III. The issues ought to be resolved with Gene Koontz during the July/August period.



Director of Planning,
Programming, and Budgeting

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Remarks:

Please let me know what you want
me to say in reply to [] memo. His
points seem reasonable to me and perhaps that is
all I need to say.

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John A. Bross D/DCI/NIFE 7 E 22

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